

**Nepean Blue Mountains Local Health District
Board Meeting**

DATE: 18 May 2022 TIME: 4.00pm – 6.30 pm
VENUE: Large Conference Room, Lithgow Hospital

MINUTES

Attendees: (P) Present (A) Apology (Ab) Absent (Nr) Not Required

BOARD MEMBERS			
The Hon. Peter Collins, AM QC (Chair)	P	Mr Murray Austin	P
Associate Professor Stephen Fuller	Ab	Mr Robert Lagaida	P
Dr Nhi Nguyen (<i>via TEAMS</i>)	P	Dr Antonio Rombola	P
Ms Pamela Rutledge, AM	P	Dr Peta Seaton, AM	A
Professor Ian Seppelt (<i>via TEAMS</i>)	P	Mr Mark Tedeschi, AM QC	P
NBMLHD EXECUTIVE & STAFF			
Ms Kay Hyman, Chief Executive	P	Mr Brett Williams, Director Hospital Services (<i>via TEAMS</i>)	P
Ms Jacqui Clark, Director People & Culture (<i>via TEAMS</i>)	P	Ms Julie Williams, Director Nursing & Midwifery (<i>via TEAMS</i>)	P
Mr Luke Bellman, A/Director Finance & Corporate Services (<i>via TEAMS</i>)	A	Dr Karen Arblaster, Director Allied Health, Research & Strategic Partnerships (<i>via TEAMS</i>)	P
Ms Vanessa Clements, Director Planning, Redevelopment & PMO (<i>via TEAMS</i>)	A	Ms Debbie Wyburd, Director Clinical Governance (<i>via TEAMS</i>)	P
Mr Paul Grocott, Director Corporate Communications	P	Ms Cathy Crowe, Director Community & Integration (<i>via TEAMS</i>)	P
Prof Mohamed Khadra, Director Strategy & Innovation (<i>via TEAMS</i>)	P		
MEDICAL STAFF COUNCIL & JUNIOR MEDICAL STAFF REPRESENTATIVES			
Dr Eddy Fischer, Chair, Nepean Medical Staff Council (<i>via TEAMS</i>)	A	Dr Jim Kalantar, Chair Blue Mountains Medical Staff Council (<i>via TEAMS</i>)	P
Dr Daniel Pellen, Mental Health Medical Staff Council (<i>via TEAMS</i>)	P		
WENTWORTH HEALTHCARE LIMITED (Primary Health Network)			
Ms Lizz Reay (<i>via TEAMS</i>)	P		

1. OPENING AND ACKNOWLEDGEMENT OF COUNTRY

The Chair opened the Nepean Blue Mountains Local Health District (NBMLHD) Board meeting with an Acknowledgement to Country. Apologies were noted.

2. Wentworth Healthcare Limited (Primary Health Network)

Ms Reay provided members with an update on behalf of Wentworth Healthcare Limited. Ms Reay reported on the following:

- Additional Mental Health Service for adults and young people in the Hawkesbury region.
- Primary Care Plans

3. FEEDBACK FROM MEDICAL STAFF COUNCIL

The Chair welcomed the Medical Staff Council representatives to the meeting and asked for their respective reports.

3.1 Nepean Medical Staff Council

Nil report.

3.2 Blue Mountains Springwood Medical Staff Council

Dr Kalantar reported on behalf of the Blue Mountains & Springwood Medical Staff Council and highlighted the following.

- Ongoing support to upgrade to the One Hospital in the Blue Mountains
- Recruitment of medical staff

3.3 Mental Health Medical Staff Council

Dr Pellen reported on behalf of the Mental Health Medical Staff Council and highlighted the following:

- Medical staff recruitment, advising of potential impacts for College Accreditation

Dr Nguyen noted issues of pay inequities for locums between Districts. The Chair also highlighted the challenge to fill locum shifts at the Blue Mountains Hospital and the premium required to secure staff. The Chief Executive reported that this issue has been escalated to NSW Health for consideration of a system wide approach. Mr Tedeschi asked how the Board can assist with advocating for a fair and equitable process.

The Chief Executive stated that providing a good experience for all should assist in future recruitment.

Members agreed that it would be beneficial to collaborate with Western Sydney LHD and South Western Sydney LHD as this is an issue for the system broadly.

Action: Chief Executive to add to agenda at the Greater Western Sydney Health Network.

4. DECLARATION OF CONFLICTS OF INTEREST

The Chair asked members to advise any changes to the conflicts of interest register. Nil were noted.

5. MINUTES OF PREVIOUS MINUTES

Minutes of the meeting on Wednesday, 20 April 2022 were accepted as a true and accurate record of the meeting.

Moved: Mr Lagaida
Seconded: Mr Austin

Action: Endorsed by the NBMLHD Board.

6. CHAIRMAN'S REPORT

The Chair noted the pre-meeting discussion held with the Mayor and General Manager of Lithgow Council. They acknowledged the improved community understanding of services available, particularly Mental Health. They advised their view of the importance of Lithgow Community Private to the community, particularly the local access to specialist outpatient services.

Note was made that the Federal Election will be held on Saturday, 21 May. No commitments have been received for funding of the Nepean Cancer and Wellness Centre or a new hospital in the Blue Mountains. The District continues to advocate the importance of the need of both Cancer Services and a new Hospital in the Blue Mountains. Members were reminded that the NSW State government election will be held in March 2023.

Dr Nguyen reported on a recent visit by Ms Tanya Davies, MP to the Nepean Tower.

7. CHIEF EXECUTIVE REPORT

Members noted the Chief Executive report for the month of May 2022. The Chief Executive brought attention to the following:

Healthy People and Communities

Locum Costs

Members held discussion on the increased locum costs. The Chief Executive reported that the Greater Western Sydney Health Partnership brought attention to this item last week and noted that Western NSW Local Health District are considering overseas recruitment. The Chief Executive stated that these strategies could be considered with shared appointments between Local Health Districts. Members noted the importance future workforce and the promotion of an affordable lifestyle within the Sydney Metropolitan area.

System Capacity

The Chief Executive reported on the system capacity issues across NSW and the continued

challenges for NSW Health. Members noted that these challenges are being felt across Australia. There is system wide focus on improving performance despite the challenges. The Chief Executive advised that there is a daily meeting to review the previous day's performance and understand issues impacting today's performance. The Chief Executive noted that consistently Districts highlight staff furlough, high volume of presentations and long waits for NDIS patients.

Dr Pellen left the meeting at 5.00pm

Exceptional Patient and Consumer Experiences and Outcomes

Hawkesbury District Health Service Contract

The Chief Executive provided members with an update on the contract negotiations with St John of God Healthcare (SJOG). Members were advised of the negotiation process to date that a meeting has been set with SJOG on Monday, 23 May.

The Chief Executive reported on future services and the capital investment required for Hawkesbury Hospital. Members brought attention to new private health facilities proximal to HDHS and the effects this could have toward profitability. The Chair highlighted that the Board approves the negotiation process outlined by the Chief Executive. Dr Rombola declared his position as a member of the Hawkesbury Hospital Medical Advisory Council.

Nepean Whole of Health Recovery Plan

The Chief Executive reported that Appendix 3 – Bed Block & Delays to Discharge which is provided as follow up to the discussions held at the May Board meeting. The presentation includes advice with regard to strategies for improvement.

Responsible Governance and Financial Management

Lithgow Community Private (LCP)

The Chief Executive advised that a meeting to discuss future Service Agreement had occurred prior to the Board Meeting. LCP expressed confidence in their ability to operate profitably in future. Members were advised that LCP currently have outstanding debt to NBMLHD. Mr Lagaida advised that there had been a previously been debt to NBMLHD which had been repaid. The Chair stated that the Board endorses continued support for LCP. The Chair also suggested that we aim to ensure that Council have an accurate view of what LCP provide and what we provide to the Lithgow community.

Year to Date (YTD) April Result

The Chief Executive reported the YTD April financial result for Nepean Blue Mountains Local Health District.

Nepean Hospital and Integrated Ambulatory Services Redevelopment Report

The Chair reported on the new Nepean Tower opening on 10 May and greeting the first two patients who entered the Tower. The Chair brought attention to a previous request to Health Infrastructure on the signage.

Action: Chief Executive to follow up with Health Infrastructure.

Section B – Appendices

1. Bureau of Health Information – Emergency Department Patient Survey 2020/21
For information.
2. Retirement – Professor Anthony McLean
For information.
3. Bed Block & Delays to Discharge
For information.
4. Migration into Nepean Tower
For information.
5. Project Zone Newsletter – April 2022
For information.

Section C

1. NBMLHD KPIs by Directorate
For information.
2. NBMLHD Emergency Department – Elective Surgery and Hub Performance – April 2022
For information.
3. NSW Ministry of Health League Table – March 2022
For information.
4. Surgery Dashboard – March 2022
For information.
5. Corporate Communications Board Report April 2022
For information.

8. NEPEAN FOUNDATION

The Chair reported on recent correspondence sent to the Chair, Nepean Foundation. Members were advised that Mr Grassi and Mr Allchin will be attending the local Board meetings only to provide a 10 minute update on behalf of the Nepean Foundation.

9. WORK, HEALTH & SAFETY

9.1 Board Members' Advice to NBMLHD Executive

Nil Report

9.2 NBMLHD Executives' Advice to Board

Nil Report

10. ACTION SHEET

10.1 NDIS Data on support implementation wait times

Members noted discussed under Appendix 3. Further details to be provided to Dr Seaton on her return.

10.2 Hospital Acquired Complications impacted by length of stay and length of stay generally

The Chief Executive highlighted the attached HAC report. Ms Wyburd advised that a sample of Falls category HACs had been reviewed in detail. No increase in length of stay was identified. Dr Nguyen clarified with Ms Wyburd that from the snapshot undertaken, there were no patients whose outcome or discharge destination was altered by the measured HAC. Members noted that this will continue to be reviewed at the Health Care Quality Committee.

10.3 NBMLHD Board Sub Committee membership

The Chair reported on the Board membership to NBMLHD Board Sub Committees for Year 2022.

Mr Tedeschi left the meeting at 6.05pm

11. CORRESPONDENCE IN

11.1 NBMBRIEF22/589 Information Brief to CM22/17556 Email from Ms S Clarke regarding the loss of her brother Mr SJ Donnelly

11.2 CM22/18781 Board Complaint – Felicity Legge – lack of palliative care beds for NBMLHD

11.3 CM22/21845 Letter to the Chair from Secretary, NSW Health regarding Board System Performance Management

The Chair advised that the ‘correspondence in’ is for noting.

12. CORRESPONDENCE OUT

12.1 CM22/21794 Letter to the Chair Nepean Foundation regarding continued support and relationship between Nepean Foundation and Nepean Blue Mountains Local Health District

12.2 CM22/21847 Response to Secretary NSW Health – confirmation of Board System Performance Management

12.3 CM22/23120 Acknowledgement to Ms Felicity Legge – lack of palliative care beds for NBMLHD

The Chair advised that the ‘correspondence out’ is for noting.

13. COMMITTEE REPORTS

13.1 Aboriginal Health

Members were advised that an Aboriginal Health Governance Committee meeting was held on 12 May 2022. Quadrant report will be submitted to the June meeting.

13.1.1 Aboriginal health – Sub Committee report to the Board

For information.

13.2 Audit & Risk Committee

Mr Lagaida reported that the next Audit & Risk Committee meeting is scheduled on 16 June 2022.

13.3 Finance & Performance

Mr Lagaida reported that the Finance & Performance Committee meeting was held on Monday, 16 May 2022. Reports are available on the NBMLHD Board portal.

13.4 Health Care Quality Committee (HCQC)

Prof Seppelt reported that the attached HCQC report is for noting.

13.5 Medical & Dental Staff Appointments Advisory Committee

Members noted the attached minutes for April and May 2022 are for noting.

13.6 Integrated Care Joint Board

Members noted that the next Integrated Care Joint Board Committee meeting is scheduled on 20 May 2022.

13.7 Research

Mr Austin reported that the next Research Committee meeting is scheduled on 9 June 2022.

13.8 Strategy & Planning Committee

Members noted that the next Strategy & Planning Committee meeting is scheduled on 21 June 2022.

13.9 Workforce & Culture

Members noted the Workforce & Culture Committee Quadrant report.

13.10 Work, Health & Safety

Members noted the Work, Health & Safety Committee Quadrant report.

14. BUSINESS WITHOUT NOTICE

Nil business without notice.

15. FOR INFORMATION ONLY

The meeting closed at 6.6 pm.

16. NEXT MEETING

Date: Wednesday, 15 June 2022

Time: 4.00pm – 6.30pm

Venue: Station Street, Penrith



Nepean Blue Mountains Local Health Board Minutes 18 May 2022.

A handwritten signature in black ink, appearing to read 'Peter Collins'.

The Hon. Peter Collins, AM, QC.

Date: 15 / 06 / 2022